JLOSC Meeting:
June 6, 2022
Starting at 1:30 p.m.

Stay Connected
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Joint Legislative Oversight and Sunset Committee
Virtual Meeting
Public Viewing Access via General Assembly Live Stream
Monday, June 6, 2022
1:00 p.m.

Agenda

1. Welcome
2. Approve Minutes
3. Draft Legislation
4. Health Resources Board Update
5. Adjournment
12 total members.
- 2 new appointments in May 2022.
- Governor appointed a vice chair from membership.
- 3 current vacancies:
  - 2 Public at Large Members.
  - 1 representative involved in purchasing health care coverage for employers with more than 200 employees.

8 virtual meetings held June 24, 2021 – May 26, 2022.
- 5 meetings cancelled. (4 lack of quorum and 1 no new business.)

Quorum and review committee issues discussed in Staff Report still a problem. No changes to processes.
- Statute determines quorum is 50% of membership and bylaws state recusals do not affect quorum. Board has been counting recusals against quorum.
- Difficulty in scheduling review committee meetings.
  - Review committees are not in statute, regulations, or bylaws.
  - Bylaws permit use of subcommittees but does not require them to be used for application review.

No discussions or planned changes to bylaws, regulations, or review processes. HRB is waiting for JLOSC legislation to change to advisory, which will impact operations.
- JLOSC staff working on draft, which is complex and involves extensive drafting work and a fiscal note.
- Despite our best efforts, draft is unlikely to be ready for JLOSC review this session.
- We have observed continued issues with HRB regarding quorum and the inefficient review committee process and suggest JLOSC make an additional recommendation urging HRB to operate more efficiently until legislation can be reviewed and considered next session.
Review Process

➢ Review of process from page 17 of report, finding #4.
➢ 2021 Staff Report under 2020 review tab of JLOSC website.

HRB Certificate of Public Review Application Process

15 Business Days

1. Notice of Intent ("NOI") submitted
2. CPR application submitted
3. CPR application marked complete by staff. Public notice; applicant notified.
4. CPR application add to Board's agenda. Applicant presents to Board
5. Review committee forms (3 HRB members), holds meetings to discuss application, hearing held by request. Recommendation written.
6. Review Committee presents recommendation. Board makes final decision.

30 Days

Minimum time period between submitting NOI and application. Applicant cannot take more than 180 days to submit a completed application. Applicant must get permission from Board to submit application less than 30 days after NOI.

90 Days

Maximum review period, with exceptions for requested public hearing (120 days max) or if mutually acceptable to HRB and applicant (up to 180 days max).
## Application Timelines

- Complete applications received since June 2021.
- Since November 2021, it’s taking about 2-3 months to schedule a review committee (virtual) meeting, which consists of 3 HRB members.

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Application Received</th>
<th>Application Complete</th>
<th>HRB Meeting Presentation</th>
<th>Review Committee Meeting Date(s)</th>
<th>Scheduled HRB Meeting Review, Outcome</th>
</tr>
</thead>
<tbody>
<tr>
<td>Outpatient Procedure Center</td>
<td>9/2/2021</td>
<td>unknown</td>
<td>11/18/2021</td>
<td>2/2/2022</td>
<td>2/24/2022, approved</td>
</tr>
<tr>
<td>Delaware Surgical Arts</td>
<td>10/26/2021</td>
<td>2/25/2022</td>
<td>3/24/2022</td>
<td>5/18/2022</td>
<td>scheduled for 06/23/2022, pending final review</td>
</tr>
<tr>
<td>Post Acute Medical (PAM)</td>
<td>11/15/2021</td>
<td>12/7/2021</td>
<td>12/16/2021 (cancelled), 12/16/2021 (cancelled), 1/27/2022</td>
<td>3/9/2022 (cancelled), 04/11/2022, 05/16/2022</td>
<td>5/26/2022, approved</td>
</tr>
</tbody>
</table>
## Total Business Days in Review Process

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Number of Business Days from Application Receipt Date to HRB Meeting Presentation</th>
<th>Number of Business Days from Application Receipt Date to Review Committee Meeting(s)</th>
<th>Number of Business Days from Application Receipt Date to HRB Meeting &amp; Final Review</th>
</tr>
</thead>
<tbody>
<tr>
<td>Select Specialty Hospital</td>
<td>22</td>
<td>41</td>
<td>61</td>
</tr>
<tr>
<td>Outpatient Procedure Center</td>
<td>78</td>
<td>102</td>
<td>118</td>
</tr>
<tr>
<td>Delaware Surgical Arts</td>
<td>101</td>
<td>139</td>
<td>163</td>
</tr>
<tr>
<td>Post Acute Medical (PAM)</td>
<td>21 (cancelled) / 48</td>
<td>77 (cancelled) / 100 / 124</td>
<td>132</td>
</tr>
<tr>
<td>Nemours NICU Expansion</td>
<td>60</td>
<td>95</td>
<td>122</td>
</tr>
</tbody>
</table>

- **Maximum review time is 90 days.**
- Exception made if a public hearing is requested, then review time is extended to 120 days.
  - If mutually acceptable to HRB and applicant, up to 180 days max.
- Application for PAM had a public hearing request that was later cancelled and not held.
- 2 review committee meetings were held to review answers to questions submitted to applicant.
- Review committee will not speak to applicant during its meetings.
During this time HRB had 10 appointed members.
- 8 out of 10 members served on committees.
- 2 members served on 3 out of the 5 committees.
- 2 members served on 2 out of the 5 committees.
- 1 review committee meeting only had 2 members present.

<table>
<thead>
<tr>
<th>Applicant</th>
<th>Committee Members</th>
</tr>
</thead>
<tbody>
<tr>
<td>Select Specialty Hospital</td>
<td>Cheryl Heiks, John Walsh, Brett Fallon</td>
</tr>
<tr>
<td>Outpatient Procedure Center</td>
<td>Cheryl Heiks, Leighann Hinkle, Pamela Price</td>
</tr>
<tr>
<td>Delaware Surgical Arts</td>
<td>Michael Hackendorn and Brett Fallon</td>
</tr>
<tr>
<td>Post Acute Medical (PAM)</td>
<td>John Walsh, Leighann Hinkle, Brett Fallon</td>
</tr>
<tr>
<td>Nemours NICU Expansion</td>
<td>Cheryl Heiks, Dr. Elizabeth Brown, Peggy Strine</td>
</tr>
</tbody>
</table>
Revised Review Process

- Staff will prepare overview of application and provide HRB members with overview and application materials at least 1 week prior to board meeting.
- HRB will ask questions of applicant after presentation.
- If public hearing is requested, take public comment at meeting.
- HRB will review and vote on application at the meeting.
- HRB will direct any questions during discussion to applicant during meeting.
- Process may be split into 2 meetings if application is extensive.

HRB Certificate of Public Review Application Process:

15 Business Days
- Notice of Intent ("NOI") submitted
- CPR application submitted
- CPR application marked complete by staff. Public notice; applicant notified.
- CPR application add to Board's agenda. Applicant presents to Board.
- Staff will review and vote on application at the meeting.
- HRB will direct any questions during discussion to applicant during meeting.
- Process may be split into 2 meetings if application is extensive.

30 Days
- Minimum time period between submitting NOI and application. Applicant cannot take more than 180 days to submit a completed application. Applicant must get permission from Board to submit application less than 30 days after NOI.

90 Days
- Maximum review period, with exceptions for requested public hearing (120 days max) or if mutually acceptable to HRB and applicant (up to 180 days max).
# Total Business Days in Review Process

The table below shows the number of business days from application receipt date to various stages of the review process:

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<td>/ 48</td>
<td>/ 100 / 124</td>
<td>*pending June 23 meeting</td>
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<td>122</td>
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- *Red column shows provides an idea of how quickly applications could have been decided if the review committee processes were not used.*
- *Select Specialty Hospital-
  - Application Receipt Date: 22
  - Review Committee Meeting(s): 41
  - HRB Meeting & Final Review: 61
- *Outpatient Procedure Center-
  - Application Receipt Date: 78
  - Review Committee Meeting(s): 102
  - HRB Meeting & Final Review: 118
- *Delaware Surgical Arts-
  - Application Receipt Date: 101
  - Review Committee Meeting(s): 139
  - HRB Meeting & Final Review: 163
- *Post Acute Medical (PAM)-
  - Application Receipt Date: 21 (cancelled)
  - Review Committee Meeting(s): 77 (cancelled)
  - HRB Meeting & Final Review: 132
- *Nemours NICU Expansion-
  - Application Receipt Date: 60
  - Review Committee Meeting(s): 95
  - HRB Meeting & Final Review: 122

*Pending June 23 meeting.*
Recommendation #6

➢ Direct HRB to discontinue use of review committees.
  ➢ Since November 2021 it’s taking about 2-3 months to schedule a review committee (virtual) meeting, which consists of 3 HRB members.
  ➢ 1 review committee only had 2 HRB members.
  ➢ 4 out of 5 applications reviewed since June 2021 have taken between 118 and 163 days to review.
    ➢ Maximum review period is 90 days unless public hearing is requested (120 days).
    ➢ Only 1 application requested a public hearing, request later cancelled (132 days).

➢ Provide clarity for quorum, direct HRB to use quorum as established by statute and bylaws.
  ➢ Currently the statute reads “A quorum shall consist of at least 50% of the membership. This can be interpreted to mean 50% of the current filled positions or 50% of the composition of the Board.
  ➢ Bylaws define a meeting quorum as 8 members and a voting quorum as a majority of members who are present at the meeting and able to vote.
  ➢ “The disqualification of a member from voting or a member abstaining from voting shall not affect the quorum. All matters, except as provided for in Article VI of these bylaws, shall be decided by a majority of the members present and voting. Members who abstain from voting on a particular matter are considered “present and voting” for purposes of determining a majority.”

➢ Continue holdover, submit holdover reports in September and December 2022.
  ➢ JLOSC staff will provide report template.